Micro Insurance

Business or Charity?

Manjula de Silva

Micro Insurance is Insurance for the Poor!

- Why is it important to offer micro insurance?
 - Because the poor people need insurance more than the rich.
- Is the provision of micro insurance an act of charity or can it be done in a commercially viable manner?
 - If it is done as an act of charity, it will not be sustainable in the long run.
 - It has to be done in a commercially viable manner creating value for the Insurer, Intermediary and Customer, if it is to be sustainable.
- Are there long-term benefits to be gained by entering the micro insurance market?
 - Yes, since today's micro customers may be your mainstream customers tomorrow!

"If we stop thinking of the poor as victims or as a burden and start recognizing them as resilient and creative entrepreneurs and value-conscious consumers, a whole new world of opportunity will open up"

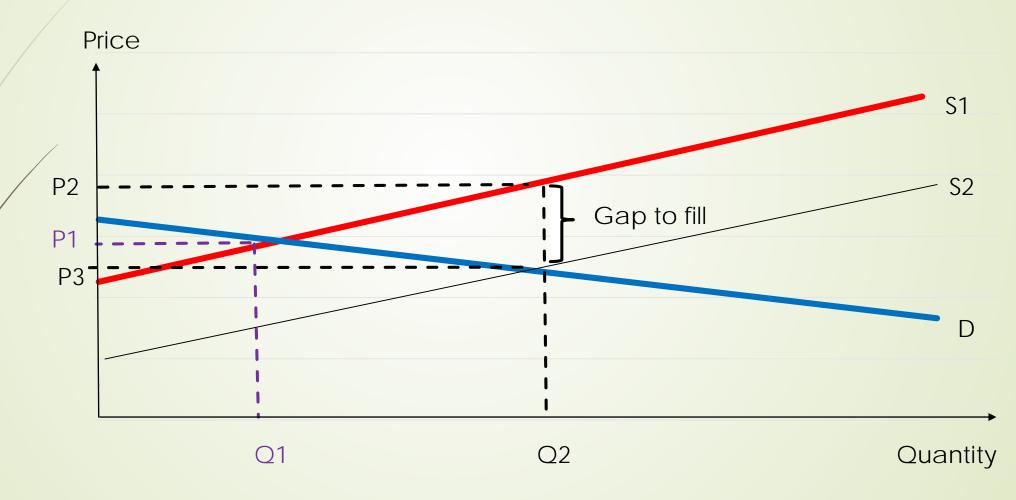
C.K. Prahalad

(The Fortune at the Bottom of the Pyramid)

Challenges faced in promoting Micro Insurance as a business

Pricing – Affordability vs Commercial Viability

How to fill gap between affordable price and commercially viable price



How to fill gap between affordable price and commercially viable price

- Premium Subsidy from Government
- Backing by a Reinsurer with the capacity to support a lower price due to larger, more diversified pool of risks

Challenges faced in promoting Micro Insurance

- Pricing Affordability vs Commercial Viability
- Distribution Channels to reach out to a large number of customers (micro enterprises and low income households) in a cost effective manner
- Keeping administration costs low through aggregation and technology
- Investing in awareness creation

Distribution Efficiency

- Critical Success Factor
- Need to reach a large number of customers at a very low cost
- Can the traditional channels do this?
- What is the experience in Sri Lanka?
 - 76% of micro enterprises have not taken any insurance protection.
 - ▶ 65% of households of employees working in the SME sector do not use insurance of any kind.
 - Over 70% of insurance bought is through insurance agents.

Source: IFC Market Study of Insurance Demand in MSMEs, 2012

How to achieve higher penetration

- Alternate channels need to be used.
 - Micro Finance Institutions (MFIs)
 - Internet and Mobile phone networks
 - Community Organizations Making community groups responsible for collection of premium, claims management and mobilization of new members
 - Regularize by appointing them as Institutional Agents under RII Act
- Can the traditional channels play a role?
 - Yes, they can work with community based organizations.
 - May have to settle for a lower rate of remuneration as the acquisition costs have to be shared with the community organizations.

Awareness Creation

- Three main reasons for not buying insurance by MSMEs
 - High Cost of Insurance (39%)
 - Perceived non-necessity of Insurance (33%)
 - Lack of trust in Insurance Companies or their Insurance Schemes (25%)

Source: IFC Market Study of Insurance Demand in MSMEs, 2012

- In order to address the 2nd and 3rd issues, it is important to create awareness and enhance understanding on Insurance among target groups.
- Mediums to be used
 - Traditional media
 - Social Media
 - Outdoor promotions and face to face interactions at community level
- Can this be done at national level? (IBSL/IASL/Reinsurers/NGOs)

"What is needed is a better approach to help the poor, an approach that involves partnering with them to innovate and achieve sustainable win-win scenarios where the poor are actively engaged and, at the same time, the companies providing products and services to them are profitable."

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