

ISF is an advisory team that develops financial solutions for the rural enterprise market



ISF transforms rural economies by delivering **partnerships and investment structures** that promote financial inclusion for rural enterprises and smallholder farmers.

ISF mobilizes financing for rural enterprises and seeds replication of innovative models through our role as a "design catalyst".

ISF's activities are informed by **proprietary research** into critical issues affecting smallholder finance.

ISF partners and clients



























An initiative of the Global Development Incubator



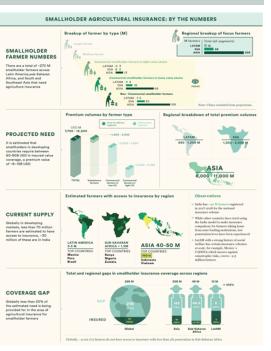
In 2018, we released the "Protecting growing prosperity" report which took stock of the global state of agri-insurance for smallholder farmers

Major areas of 2018 research

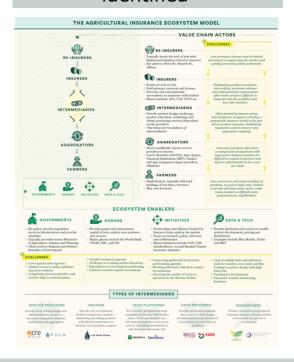


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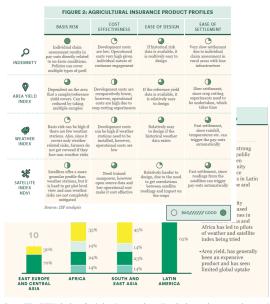
Global supply, demand and gap estimates separated by region and type of farmer



An ecosystem-based view of the market with major trends and key challenges identified



Product-based taxonomy, profiling and statistics based on a global database



Source: ISF and VUNA database of agriculture insurance schemes. Vuna database catalogues 100+ schemes as 9 2010, ISF database was added on top of that and relevant schemes (Agri indeminity and index insurance) were counted and classified, Not all schemes were detailed, hence the bars total up to -90

ACTION AGENDA

4 leverage points, associated areas for action and capital considerations

Since 2018, the context for agri-insurance has changed...

- The climate crisis is escalating with extreme weather events like storms, floods, and droughts doubling from an average of 300 events per year in the 1980s to 600 per year in 2010
- The COVID-19 crisis has highlighted rural communities' extreme vulnerability to shocks, governments' lack of preparedness to offer social protection at scale and the volatility of global supply chains
- A new emphasis on food systems is creating a more inter-connected context for how agri-insurance is positioned

ISF and the Microinsurance Network (MiN) are currently working with a consortium of interested donors including the Gates Foundation, Syngenta Foundation, Swiss Re Foundation and Financial Sector Deepening Africa (FSDA) to take stock again of agri-insurance for smallholder farmers and engage the industry in a new reflection process

SEVEN MAJOR AREAS OF CHANGE

DEEPENING FINANCE LANDSCAPE

Broader financial resources being mobilized with some impact investment and commercial capital being deployed

CHANGING GOVERNMENT ATTENTION

More engaged governments around the need for a disaster insurance and integrating micro and meso level insurance

MATURING PRODUCTS

Maturing products with increasing scale, commercial orientation and diversity in coverage but many still highly "development anchored" and dependent on subsidy

CHANGING CONTEXT

The changing imperative around climate adaptation, and holistic view of food systems and risks, is creating a new inter-connected context for agri-insurance for smallholder households

MORE EVIDENCE, PERSISTENT GAPS

Lots of practical learnings and some emerging evidence but still lots of gaps to fill

DISRUPTIVE LEADERSHIP

A small set of pioneering insur-techs and re-insurers are leading the way, focusing on filling in the technical and capability gaps of hesitant traditional insurance players

DATA AND TECH EVOLUTION

Incremental innovations on data and technology but no easy game changers

Highlight 1: Industry structure

Value chain players



IIIII Re-insurer



Insurers — EAT



Intermediaries



Aggregators



Farmers

ACTIVELY ENABLING

 Highly engaged reinsurers taking a longterm view and variety of positions

LARGELY FOLLOWING

 Largely passive participants investing little, retaining little risk and relying on intermediaries to support distribution

LARGELY DRIVING

- Highly engaged actors supporting the development and roll out of solutions with emerging business:
- End to end insurtechs, Backend-solution providers and Consultants

GROWING DEMAND

 Growing demand for insurance options, particularly from input providers,
 Governments, FSPs, development agencies and aggregators

HIGHLY DISENGAGED

 High need with significant and growing concern about climate related risks but low awareness, understanding and demand for insurance

Ecosystem enablers



Donors



Initiatives

Regulator

999

Data and Tech

ACTIVELY SUPPORTING AND SHAPING INVESTMENTS

- InsuResilience established as the largest scale funder for agri-insurance with grantbased funders continuing to support innovation
- BASIC program, WB GIIF, MCII, MIN, ILO and others focus on distilling high level learnings, policy advocacy with others focused on catalyzing markets

LARGELY REACTING

 Some engaged regulators seeking to develop the agriinsurance market through regulation and sometimes as a direct distributor

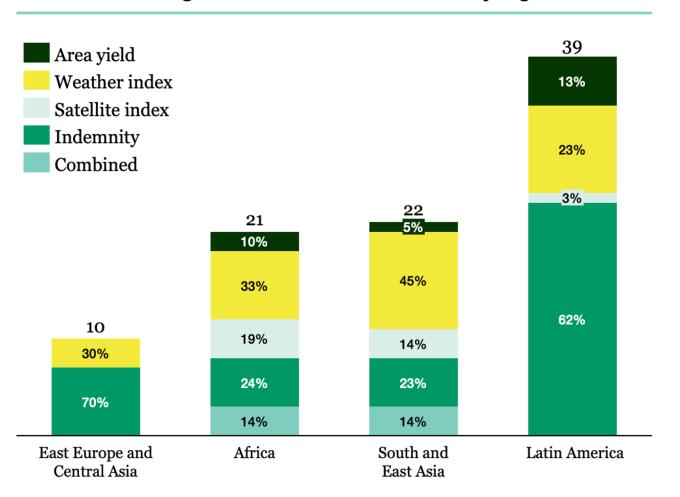
OPPORTUNISTICALLY ENGAGING

- Public data sources maturing
- A number of private datacompanies providing more advanced analytics and data sets

In a traditional insurance market local insurers (supply) and customers (demand) would be the primary drivers of market activity, in this market intermediaries are actively driving

Highlight 2: Product landscape

Profiled agriculture insurance schemes by region



In 2018 the industry was still primarily considering agri-insurance in terms of the index approach used...

Highlight 2: Product landscape

TYPE OF PRODUCT DISTINCTIONS (WHAT)		PRODUCT DESIGN APPROACHES (HOW)						
1. TYPE OF COVER	2. RISKS COVERED	3. ASSESSMENT USED	4. DISTRIBUTION APPROACH					
DESCRIBES THE TYPE OF COVER FROM THE CLIENT PERSPECTIVE	DESCRIBES THE SPECIFIC RISKS COVERED	DESCRIBES THE APPROACH TO ASSESSING CLAIMS (INDEX)	DESCRIBES THE DISTRIBUTION MODEL USED					
CAR INSURANCE EXAMPLE								
Allianz motor accident cover	Motor vehicle accident	Third party assessment	Brokers and direct retail					

Reconsidering the product landscape in more traditional terms would focus in the first instance on the type of cover and the risks covered...

Highlight 2: Product landscape

Agri-insurance product map for smallholder farmers

RISKS COVERED ► TYPE OF COVER ▼	DROUGHT/ TEMP	EXTREME PRECIPITATION	TYPHOON/ CYCLONE	PESTS AND DISEASES	PRICE VOLATILITY	Other
INPUT COVER (Cost of seed/ fertilizer)		Seedco/ACRE Kenya (P: Rainfall)	3		N/A	
		arametrics Kenya sation/Rainfall)			N/A	
	Р	ula input subsidy sche	N/A			
PRODUCTION EVENT COVER (Cost of alternatives, e.g. animal fodder)	Pula IBLI Kenya (P: NDVI)	against extreme earthquake; busir	nic event protection rainfall, drought, ness interruption & rer (P: weather)		N/A	Many other events may be covered in
LABOR COVER (Cost of labor)				PepsiCo India (P: humidity and temperature)	Risk Shield trial (P: area yield index + price)	addition to the major categories
REVENUE PROTECTION (Revenue below expected threshold)	OKO Mali (80% revenue; <i>P:</i> <i>Rainfall)</i>				Value chain contract derivatives (floor prices)	depicted here
	Vision Fund (P: Portfolio default rate; Yield index)					
ASSET PROTECTION (Livestock death)		IBLI N (P: Regional lives	N/A			



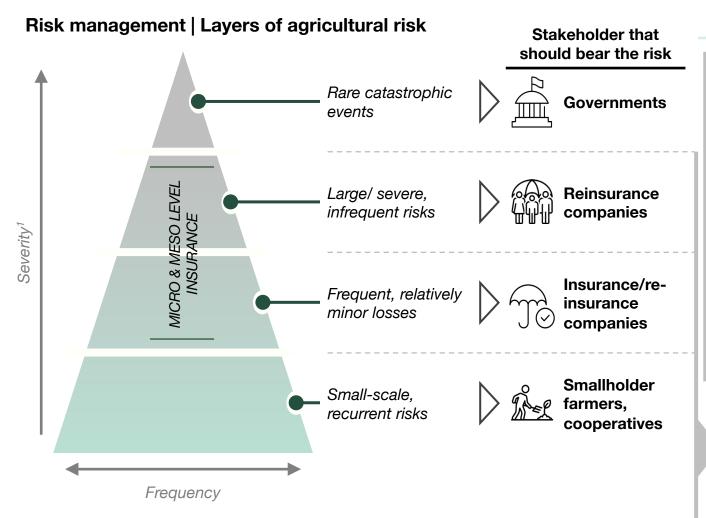




Highlight 3: Intermediary business models

TYPE OF INTERMEDIARY (NON-EXHAUSTIVE) INTERMEDIARY SERVICES AND BUSINESS MODEL Focus on providing services to the farmer or to the farmer aggregator such as input provide, FSP, cooperative or government program Offer back-end and front-end solutions to support design and delivery of services to the farmer This business model requires continuous adaptation of the **END TO END** product and pricing based on unique client context, which **PROVIDERS** results in more proactive feedback loops Some of the end-to-end players provide customer **BLUE MARBLE** helplines, additional customer engagement function, INSURTECHS including farmer training Often engage re-insurer strategically in advance of market entry Focus on providing services to the insurer or offering a meso level cover Offer index, index customization, pre-select global data **SPECIALIST** sources and proactively engage in finding ground-truthing TECHNOLOGY data for creating and validating the models PROVIDERS1 Support parameters' assessments and model updates into (BACK END) the future In some instances could recommend a reinsurer to GuyCarpenter their client Support insurer and development sector partners in finding CONSULTANTS appropriate indices, data sources, actuary modelling and AND ADVISORS best practice in delivering to the end customer

Highlight 3: Emerging integrated approaches



NOTE: 1. With climate change many risks (floods, droughts, typhoons) are becoming more severe and more frequent, compromising the prediction accuracy of historical models and the appetite for insurers to be involved

Examples of integrated approaches

RISK LAYERING APPROACH: IBLI MONGOLIA

Drawing on historical livestock losses data, Mongolia has developed an insurance scheme that combines self-insurance, market based insurance and a social safety net



INTEGRATED APPROACH: ONE ACRE FUND

One Acre Fund sees insurance as a part of an integrated suite of products and services that include pre-financing, inputs, training an agricultural technologies for climate mitigation and adaptation, storage at the end of the season and market facilitation



Source: ISF analysis

Engaging further

If you are interested in this initiative or would like to learn more please get in touch:



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