

## Session 2 – "Developing and regulating inclusive insurance markets"

Inclusive Insurance Business Models for Africa

Janina Voss | 14 July 2022

Supervisory mandates

Market conduct and fair consumer **Enabling regulatory** outcomes environment for innovation, scale and commercial sustainability Financial stability

## Key features of inclusive insurance frameworks



Licensing



**Product approval** 



Distribution

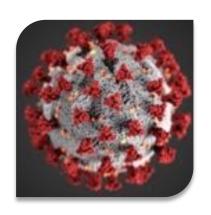


Disclosure



Claims

## Global trends and challenges







#### Venezuela MIDDLE FAST & NORTH AFRICA

Egypt

Brazil

Peru

Costa Rica Mexico

Nicaragua

#### SUB-SAHARAN AFRICA

CIMA\*

Eswatini Ethiopia

Ghana Madagascar

Malawi

Mozambique

Nigeria Rwanda

South Africa

Tanzania Zimbabwe 21

## Inclusive insurance regulation in

Bangladesh Fiji Papua New Guinea Sri Lanka Vietnam

ASIA-PACIFIC

#### LATIN AMERICA & CARIBBEAN

Chile Colombia El Salvador Guatemala Honduras Jamaica Paraguay

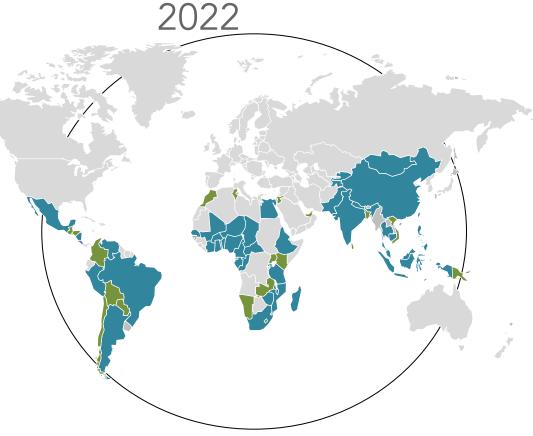
Bolivia

#### MIDDLE EAST & NORTH AFRICA

Jordan Morocco Tunisia

#### SUB-SAHARAN AFRICA

Kenya Lesotho Namibia Uganda Zambia



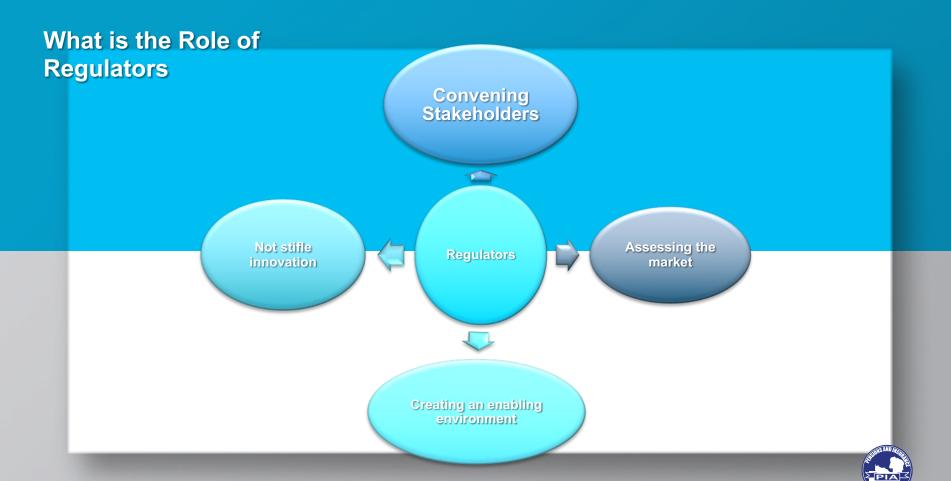
 CIMA is counted as one jurisdiction (Benin, Burkina Faso, Cameroon, Central African Republic, Chad, Congo, Equatorial Guinea, Gabon, Guinea Bissau, Ivory Coast, Mali, Niger, Senegal, and Togo)

# Session 2 – "Developing and Regulating inclusive insurance markets"

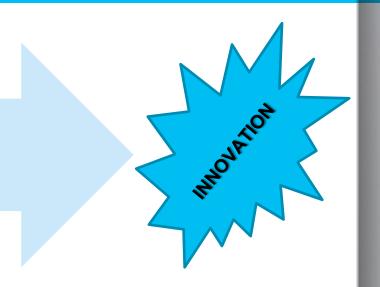
Inclusive Insurance Business Models for Africa

Ms. Yizaso Musonda Insurance Supervision

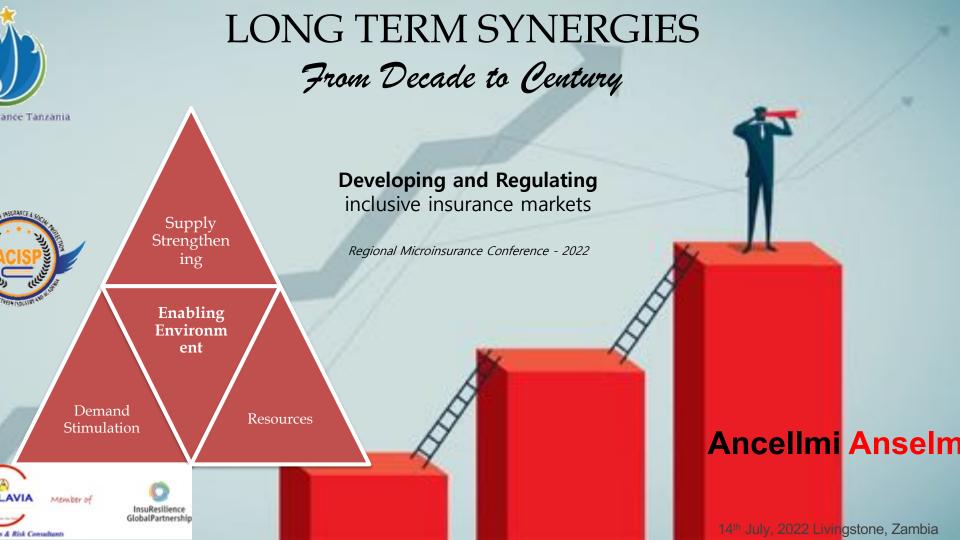




Regulation





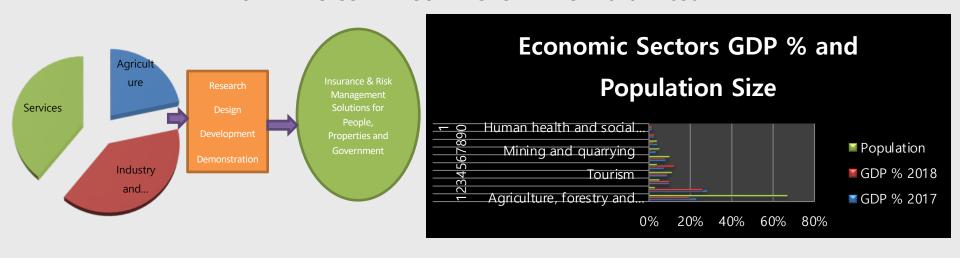


#### 1. REGULATOR'S ROLE

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Strategy & Synergy for Market Development & Protection

#### NATIONAL INCLUSIVE INSURANCE STRATEGY 2020 - 2030



#### **Real Economic Sectors & SDGs Approach**

Year	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Economic Se</b>	Agriculture	Construction	Trade	Tourism	Transport	Manufacturing	Mining	Admin	Education	Health	M&E
ctor											
SDGs	1, 2, 13, 1	9,11, 13	2,9,13	1, 14, 1	9,11, 14,15	1,5,10	14, 13,12		4,5,10, 1	3,5, 1	16

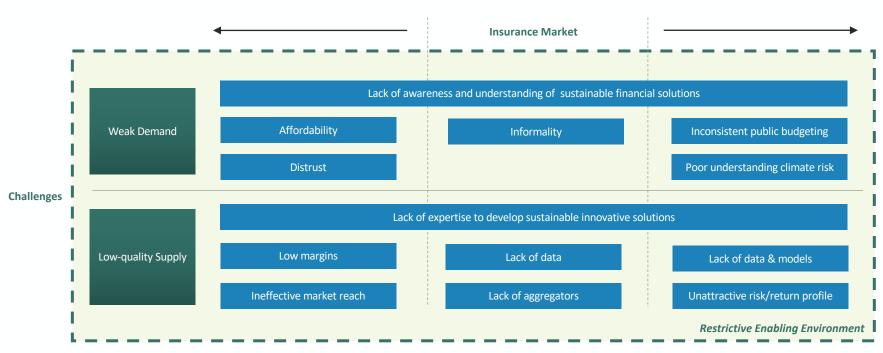
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#### **Challenges in the Insurance Market**

Low resilience of households, businesses and governments due to weak demand for and low-quality supply of risk solutions, plus restrictive enabling environments that impact across risk markets



#### The Missing Middle



#### **Innovation vs Regulation**

- Insurtech for innovative products, improved customer journeys, access to data and scalable distribution
- Enabling environment for market growth and innovation

#### From Fragmented & Underdeveloped Insurance Markets in 2019

- Insurance penetration remains low below 3% across SSA
- Insurance sector covers only 2% of disaster-induced/ climate related losses through pay-outs
- Challenges across demand and supply of instruments from 'micro' - affordability/low margins issues, to 'macro'- political will & low capabilities

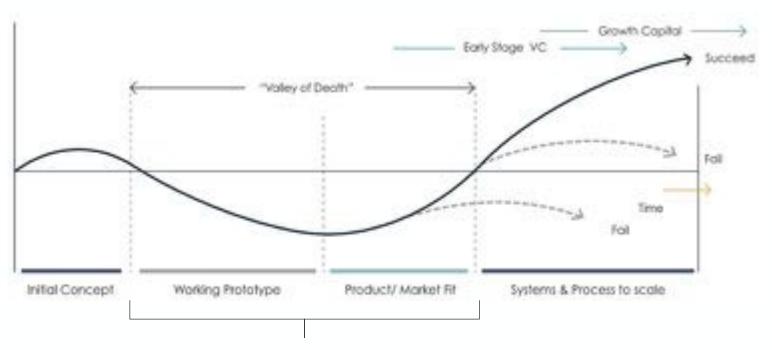


#### **Towards Integrated and Maturing Insurance Markets in 2024**

- Increased insurance penetration in SSA seeing development of pockets of insurance innovation that increase access
- Provide innovators with an enabling regulatory environment
- Increased coverage of catastrophic climate/disaster risk through both public and private sector
- Increased cohesion between demand and supply of instruments at micro, meso and macro levels

#### Critical gaps in the innovation ecosystem





Funding Gap, Technical Skills Gap, Regulatory Clarity Gap

#### Innovation Ecosystem Enablers





Efecycle of the firm, as well as for new innovative ventures among incumberts

## Our mission is to support building of innovative insurtech solutions for the Africa's underserved





	2. Low uptake!							
S	AREAS		WEAKNESSES					
N								
1.	Supply of	1.	Death of entrepreneurial spirit (i.e short term investment ~ scale for					
	Insurance		sustainability)					
	Services	2.	Limited underwriting capacity: technical & financial					
		3.	Absence of market research & data analysis: (Agriculture – 30-40% of Africa GDP $^{\circ}$ 720-960bn $^{\circ}$ GWP \$48bn); ILS market \$94bn: Mortality tables = live					
			as an African, die as a European.					
		4.	Non demand driven products: Africa youngest population 19years median age, 1.4bn, health per cap. \$ 50 ~ GWP \$ 70bn.					
		5.	Un-optimized distribution: Vodacom 150k agents, CRDB Bank 20k agents, insurance industry 1k agents???!!!! Narrow marketing budgets (lunch & dinners)					
		6.	Disjointed efforts – restriction, duplication, no synergies, no economies of					

**Product pricing and achieving** 

Legacy systems and lack of supporting infrastructure

scale for sustainability

**Profitability Vs inclusivity** 

**De-risking the downside** 

scale.

Low levels of insurance literacy & trust

Informal saving culture (farms, animals, etc)

Limited customer loyalty/informal risk management options

- Restricted skills and exposure of regulators
- Limited resources to implement inclusive insurance strategies ry

Regulato

Demand

Insurance Services

for

#### Moderate, Cooperate, Coordinate......

- » Regulators need to walk with industry and understand innovation before considering necessary regulation
- » Regulation tends to be slow; consider alternatives Sandboxes, Pilot products
- » Maintain a balance with consumer protection



#### 3. TIRA INITIATIVES

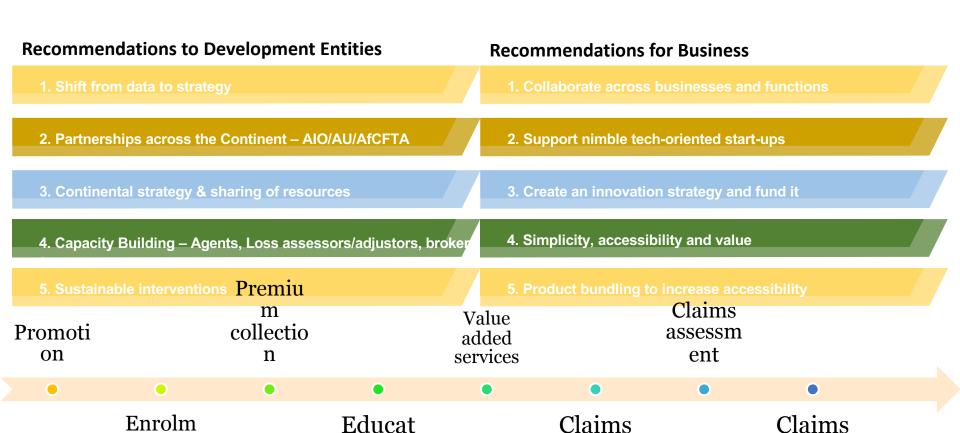




### 4. ROAD AHEAD

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#### Solutions Across Value Chain



The supervisors' role in inclusive insurance

## Key messages

- 1. Moderate, coordinate, cooperate
- 2. Envision and plan
- 3. 'Unlearn and relearn'

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## Thank you.

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